



# Broad-Based Foundational Training Workshop on International AI Standardization for East Asia and the Pacific – Agenda and Speakers

*April 15-17, 2026 / Singapore*

## Day 1 – Local / National Standardization

| Time             | Session                                                  | Description                                                                                                                                                                 |
|------------------|----------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 9:00 - 9:15 am   | Introduction                                             |                                                                                                                                                                             |
| 9:15 - 9:30 am   | Opening Remarks                                          | <b>Graham Mayer</b> , Deputy Chief of Mission, U.S. Embassy in Singapore                                                                                                    |
| 9:30 - 10:00 am  | Welcome Remarks                                          | <b>Dimitrios Meritis</b> , Foreign Affairs Officer, International Standards for Emerging Technology, U.S. Department of State Bureau of Cyberspace and Digital Policy (CDP) |
| 10:00 - 10:15 am | Training overview and Housekeeping                       |                                                                                                                                                                             |
| 10:15 - 10:30 am | Keynote Speech                                           | <b>Choy Sauw Kook</b> , Director-General   Quality & Excellence Group, Enterprise Singapore                                                                                 |
| 10:30 - 10:45 am | Break & Group Photo                                      |                                                                                                                                                                             |
| 10:45 - 11:10 am | Where Are You and Why Develop Standards?                 |                                                                                                                                                                             |
| 11:10 - 12:10 pm | Pre-Standardization Activities and Timelines             | <b>Kimberly Lucy</b> , Director of GRC Standards, Microsoft<br><b>Lenora Schweitzer</b> , International AI Standards Development Lead, Google                               |
| 12:10 - 1:10 pm  | Lunch                                                    | N/A                                                                                                                                                                         |
| 1:10 - 1:40 pm   | Stakeholders and Standards Development                   |                                                                                                                                                                             |
| 1:40 - 2:30 pm   | Multi-Stakeholder Participation in Standards Development | <b>Kimberly Lucy</b> , Director of GRC Standards, Microsoft<br><b>Lenora Schweitzer</b> , International AI Standards Development Lead, Google                               |



|                |                                  |     |
|----------------|----------------------------------|-----|
| 2:30 - 2:45 pm | Break                            | N/A |
| 2:45 - 3:15 pm | Your Stakeholder Engagement      |     |
| 3:15 - 4:15 pm | Expanding Your Stakeholder Scope |     |
| 4:15 - 4:30 pm | Day 1 Wrap-Up                    |     |

## Day 2 – Regional / International Standardization

| Time             | Session                                                                       | Description                                                                                                                                   |
|------------------|-------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|
| 9:00 - 9:10 am   | Housekeeping                                                                  |                                                                                                                                               |
| 9:10 - 9:20 am   | How Are You Participating?                                                    |                                                                                                                                               |
| 9:20 - 10:20 am  | Where Are International Standards Made?                                       | <b>Kimberly Lucy</b> , Director of GRC Standards, Microsoft<br><b>Lenora Schweitzer</b> , International AI Standards Development Lead, Google |
| 10:20 - 10:35 am | Break                                                                         |                                                                                                                                               |
| 10:35 - 11:15 am | The Value of Regional and International Standards Collaboration               | <b>Kimberly Lucy</b> , Director of GRC Standards, Microsoft<br><b>Lenora Schweitzer</b> , International AI Standards Development Lead, Google |
| 11:15 - 12:15 pm | Multilateral Standards and You                                                |                                                                                                                                               |
| 12:15 - 1:15 pm  | Lunch                                                                         |                                                                                                                                               |
| 1:15 - 2:00 pm   | How Does/Can International Collaboration Work?                                |                                                                                                                                               |
| 2:00 - 3:00 pm   | Participating in International Standards and in JTC 1/SC 42                   | <b>Kimberly Lucy</b> , Director of GRC Standards, Microsoft<br><b>Lenora Schweitzer</b> , International AI Standards Development Lead, Google |
| 3:00 - 3:15 pm   | Break                                                                         |                                                                                                                                               |
| 3:15 - 4:45 pm   | Local Examples of Participating in International Standards and in JTC 1/SC 42 | Singapore and Japan representatives                                                                                                           |
| 4:45 - 5:00 pm   | Day 2 Wrap-Up                                                                 |                                                                                                                                               |



## Day 3 – Implementation and Action

| Time             | Session                                                               | Description                                                                                                                                   |
|------------------|-----------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|
| 9:00 - 9:15 am   | Housekeeping                                                          |                                                                                                                                               |
| 9:15 - 9:45 am   | From Local to Multilateral and Back Again                             |                                                                                                                                               |
| 9:45 - 10:45 am  | Aligning Local and Multilateral Standards Needs and Efforts           | <b>Kimberly Lucy</b> , Director of GRC Standards, Microsoft<br><b>Lenora Schweitzer</b> , International AI Standards Development Lead, Google |
| 10:45 - 11:00 am | Break                                                                 |                                                                                                                                               |
| 11:00 - 11:30 am | Leveraging International Standards to Scale AI Impact in Asia-Pacific | <b>Frederico Costa</b> , AI and Data Policy Head, APAC, Amazon Web Services (AWS)                                                             |
| 11:30 - 12:00 pm | Tailored Country Action Plan Drafting                                 |                                                                                                                                               |
| 12:00 - 1:00 pm  | Lunch                                                                 |                                                                                                                                               |
| 1:00 - 1:45 pm   | Tailored Country Action Plan Drafting – Continued                     |                                                                                                                                               |
| 1:45 - 2:45 pm   | Action Plan Presentations                                             |                                                                                                                                               |
| 2:45 - 3:00 pm   | Break                                                                 |                                                                                                                                               |
| 3:00 - 4:15 pm   | Synthesis and Collaboration                                           |                                                                                                                                               |
| 4:15 - 4:30 pm   | Event Conclusion and Wrap-Up                                          |                                                                                                                                               |



## Speakers



### **Graham Mayer**

Graham Mayer is the Deputy Chief of Mission at the U.S. Embassy in Singapore. Prior to Singapore, he served as the Minister Counselor for Political Affairs at the U.S. Embassy in New Delhi from 2020-25. From 2017-19, he was the Acting Director of the Office of India, Nepal, Sri Lanka, Bangladesh, Bhutan and Maldives Affairs at the Department of State. Graham previously served as Deputy Minister Counselor for Political Affairs at the U.S. Embassy in New Delhi, from 2014-17. He has also served as a Political Officer at Embassy Beijing, Deputy Political Counselor in Sarajevo, and as a Political-Military Affairs Officer in the Office of Chinese and Mongolian Affairs at the Department of State. Prior to that, Graham served in Beijing, Shenyang, and Lima. He received a B.A. from Haverford College and an M.S. in national security resource strategy from National Defense University.



### **Dimitrios Meritis**

Dimitrios Meritis is a Foreign Affairs Officer in the U.S. Department of State's Bureau of Cyberspace and Digital Policy. He serves as the Department's subject matter expert and lead action officer for U.S. foreign policy specific to international standards for critical and emerging technology (CET). Mr. Meritis joined State after working on similar issues for the National Institute of Standards and Technology (NIST), including the development and implementation of the U.S. government's first National Standards Strategy for CET. A Marine Corps veteran and HillVets Congressional Fellow, his portfolio covered technology, trade, and national security issues in the United States Senate. Mr. Meritis holds a Bachelor of Arts in Diplomacy and Foreign Affairs from Miami University, a Master of Science in European Affairs from Lund University, and a Master of International Policy and Practice from The George Washington University Elliott School of International Affairs.



### **Choy Sauw Kook**

Ms. Choy Sauw Kook is the Director-General for Quality & Excellence at Enterprise Singapore, where she leads national initiatives to position Singapore as a quality and standards hub in Asia. On the international front, Sauw Kook currently serves on the ISO Council - the core governance body of the organization with 173 national standards bodies as its members - and governance groups on Finance and Oversight. She also sits on committees that are overseeing the development and implementation of ISO's business model review and the digital evolution of ISO's standards, from development to use.

With decades of experience across public and private sectors, she has overseen various leadership roles including at the National Productivity Board, Productivity and Standards Board, and SPRING Singapore, championing SME development through policy, planning, capability building, financing, and quality and excellence initiatives.



### **Kimberly Lucy**

Kim Lucy is a Director of GRC Standards at Microsoft, where she has worked for over a decade. She began her career at EY performing info security auditing and consulting. Kim has practical experience implementing and auditing security and privacy standards for diverse organizations, and now works as part of Microsoft's Corporate Standards Group, participating in ISO/IEC standards committees to help develop, draft, and revise international standards for artificial intelligence, privacy, cybersecurity, and conformity assessment. She is particularly interested in the alignment of international standards to regulatory and legal frameworks, as well as modernizing conformity assessment ecosystems to address the unique challenges of digital technologies such as artificial intelligence.



### **Lenora Schweitzer**

Lenora Schweitzer is an International AI Standards Development lead at Google, focusing on the development of internationally recognized technical AI standards and their intersection with regulation. She has specific interest in Responsible AI related standards and organizational compliance methodologies and frameworks. Lenora is the Vice Chair of the US Delegation to ISO SC42: AI (INCITS) and is active in the Emerging Technology group addressing technical standards intersecting AI with Privacy & Security. With over 20 years of risk and compliance experience across both public and private sectors, Lenora has a deep understanding of the impact of standards and



regulations on organizations, as well as the industry need for standardization to promote user safety. Her career has spanned multiple industries, including technology, media, financial services, manufacturing, and telecommunications.



**Frederico Costa**

Frederico leads AI and Data Policy for AWS in APAC from Singapore. He joined AWS after serving as Amazon's lead on Competition and Data Policy in Brussels. Previously, he was Head of EU Digital and Industrial Policy at Samsung Electronics, focusing on major tech and data regulations in Europe. With 15 years in public policy—including roles at European Union Institutions and US law firm Cleary Gottlieb Steen & Hamilton advising on tech policy. He holds a Law degree from the Portuguese Catholic University and an LLM in Global Legal Studies from Utrecht University.