



Broad-Based Foundational Training Workshop on International AI Standardization for Latin America – Agenda and Speakers

September 23-25, 2025 | Panama City

Day 1 – Local / National Standardization

Time	Session	Presenter(s)
9:00 - 9:05 am	Welcome and Opening	
9:05 - 9:15 am	Opening Remarks	John M. Barrett , Deputy Chief of Mission, U.S. Embassy in Panama
9:15 - 9:35 am	Welcome Remarks	Dimitrios Meritis , Foreign Affairs Officer, International Standards for Emerging Technology, U.S. Department of State Bureau of Cyberspace and Digital Policy (CDP)
9:35 - 9:45 am	Introductions and Housekeeping	
9:45 - 10:00 am	Where Are You?	
10:00 - 10:30 am	Why Develop Standards?	
10:30 - 10:45 am	Break	
10:45 - 11:30 am	Pre-Standardization Activities and Timelines	Kimberly Lucy , Director of GRC Standards, Microsoft Lenora Zimmerman , International AI Standards Development Lead, Google
11:30 - 12:00 pm	Engaging in Standards Development	
12:00 - 1:00 pm	Lunch and Group Photo	
1:00 - 1:30 pm	Stakeholders and Standards Development	
1:30 - 2:30 pm	Multi-Stakeholder Participation in Standards Development	Kimberly Lucy Lenora Zimmerman



2:30 - 2:45 pm	Break	
2:45 - 3:15 pm	Your Stakeholder Engagement	
3:15 - 4:15 pm	Expanding Your Stakeholder Scope	
4:15 - 4:30 pm	Day 1 Wrap-Up	

Day 2 – Regional / International Standardization

Time	Session	Presenter(s)
9:00 - 9:15 am	Housekeeping	
9:15 - 9:45 am	Where Are International Standards Made?	Kimberly Lucy Lenora Zimmerman
9:45 - 10:00 am	How Are You Participating?	
10:00 - 10:30 am	The Value of Regional and International Standards Collaboration	Kimberly Lucy Lenora Zimmerman
10:30 - 10:45 am	Break	
10:45 - 12:00 am	Multilateral Standards and You	
12:00 - 1:15 pm	Lunch	
1:15 - 2:00 pm	How Does/Can International Collaboration Work?	
2:00 - 3:00 pm	Participating in International Standards and in JTC 1/SC 42	Kimberly Lucy Lenora Zimmerman
3:00 - 3:15 pm	Break	
3:15 - 3:45 pm	Local Examples of Participating in International Standards and in JTC 1/SC 42	
3:45 - 4:45 pm	Building Support for International Standards Participation	
4:45 - 5:00 pm	Day 2 Wrap-Up	



Day 3 – Implementation and Action

Time	Session	Presenter(s)
9:00 - 9:15 am	Housekeeping	
9:15 - 9:45 am	From Local to Multilateral and Back Again	
9:45 - 10:45 am	Aligning Local and Multilateral Standards Needs and Efforts	Kimberly Lucy Lenora Zimmerman
10:45 - 11:00 am	Break	
11:00 - 12:00 pm	Alignment Opportunities in AI Standards	
12:00 - 1:00 pm	Lunch	
1:00 - 1:45 pm	Tailored Country Action Plan Drafting	
1:45 - 2:45 pm	Action Plan Presentations	
2:45 - 3:00 pm	Break	
3:00 - 4:00 pm	Synthesis and Collaboration	
4:00 - 4:30 pm	Event Conclusion and Wrap-Up	



Speakers



John M. Barrett

Since May 2023, John M. Barrett has served as the Deputy Chief of Mission at the U.S. Embassy in Panama. A career member of the Senior Foreign Service, John most recently served as Counselor for Economic Affairs at the U.S. Embassy in Peru. Prior to that, John was Consul General of the U.S. Consulate General in Recife, leading U.S. diplomatic engagement across eight states in northeastern Brazil.

From 2015 to 2017, John served in Washington D.C. as the U.S. State Department's senior country officer supporting the U.S.-Philippines bilateral relationship. From 2012 to 2015, John was the Counselor for Economic Affairs at the U.S. Embassy in El Salvador. John has also served in China, Afghanistan, and Guatemala.

Before joining the Department of State, John held business and strategic planning positions with PepsiCo, The Walt Disney Company, and LEK Consulting. John earned a bachelor's degree from Middlebury College and an MBA from the Wharton School of Business of the University of Pennsylvania. He speaks Spanish and Portuguese.



Dimitrios Meritis

Dimitrios Meritis is a Foreign Affairs Officer in the U.S. Department of State's Bureau of Cyberspace and Digital Policy. He serves as the Department's subject matter expert and lead action officer for U.S. foreign policy specific to international standards for critical and emerging technology (CET). Mr. Meritis joined State after working on similar issues for the National Institute of Standards and Technology (NIST), including the development and implementation of the U.S. government's first National Standards Strategy for CET. A Marine Corps veteran and HillVets Congressional Fellow, his portfolio covered technology, trade, and national security issues in the United States Senate. Mr. Meritis holds a Bachelor of Arts in Diplomacy and Foreign Affairs from Miami University, a Master of Science in European Affairs from Lund University, and a Master of International Policy and Practice from The George Washington University Elliott School of International Affairs.



Kimberly Lucy

Kim Lucy is a Director of GRC Standards at Microsoft, where she has worked for over a decade. She began her career at EY performing info security auditing and consulting. Kim has practical experience implementing and auditing security and privacy standards for diverse organizations, and now works as part of Microsoft's Corporate Standards Group, participating in ISO/IEC standards committees to help develop, draft, and revise international standards for artificial intelligence, privacy, cybersecurity, and conformity assessment. She is particularly interested in the alignment of international standards to regulatory and legal frameworks, as well as modernizing conformity assessment ecosystems to address the unique challenges of digital technologies such as artificial intelligence.



Lenora Zimmerman

Lenora Zimmerman is an International AI Standards Development lead at Google, focusing on the development of internationally recognized technical AI standards and their intersection with regulation. She has specific interest in Responsible AI related standards and organizational compliance methodologies and frameworks. Lenora is the Vice Chair of the US Delegation to ISO SC42: AI (INCITS) and is active in the Emerging Technology group addressing technical standards intersecting AI with Privacy & Security. With over 20 years of risk and compliance experience across both public and private sectors, Lenora has a deep understanding of the impact of standards and regulations on organizations, as well as the industry need for standardization to promote user safety. Her career has spanned multiple industries, including technology, media, financial services, manufacturing, and telecommunications.